



CCGHR CCRSM

Canadian Coalition for
Global Health Research

Coalition canadienne pour la
recherche en santé mondiale

*Promoting better and more
equitable health worldwide through the
production and use of knowledge*

Annual report 2013–2014



It has been both a challenging and productive past year for the Canadian Coalition for Global Health Research (CCGHR). The year began with a transition in leadership. Following last year's annual general meeting our founding National Coordinator, Vic Neufeld, stepped down. Fortunately for the

Coalition, Dr. Neufeld has agreed to stay on as the CCGHR Senior Advisor. Craig Janes, the then Chair of the Board, was appointed the new National Coordinator and I agreed to serve as the interim chair of the Board until new elections in the fall, 2014. The success of this transition is largely attributable to our exceptional support staff and the volunteer work of our members serving on committees and working groups. It is these individuals that keep CCGHR dynamic, relevant and true to our vision as articulated in our strategic plan. This vision encompasses our three broad organizational goals to; 1) strengthen the capacity of global health researchers, institutions and systems, 2) positively influence the global health policy process, and 3) promote collaboration among global health researchers, institutions and systems.

This past year leaders within CCGHR were commissioned to prepare a report on the evaluation of global health research. This comprehensive report addresses the need for strengthened capacity to evaluate research within the context of a rapidly changing landscape that is increasingly multi-disciplinary and inter-sectoral. The report examines the purpose of evaluation, frameworks, approaches, methods and eventually metrics for impact. The findings of this report were presented at an International Development Research Centre (IDRC) hosted retreat this past spring. Summer Institutes (SI) continue to be a priority CCGHR activity. As in 2013, this past summer in partnership with CCGHR, the Queen's University Global Development Studies Department and the Global Health Office, Faculty of Health Sciences hosted the second one-week course titled "Summer Institute in Knowledge Translation (KT) for Global Health". This was attended by practitioners, researchers, graduate and professional students. Our mentorship program, which reaches out to students across Canada and abroad, has been highly praised by participants and continues to expand. On our website, one can find guidelines for mentors and illustrative case histories.

www.ccghr.ca/resources/mentorship-and-leadership

Our Gathering Perspectives project has successfully received phase 2 funding from IDRC. In phase 1, through "deliberative dialogue" workshops across Canada, a rich data base addressing global health researchers' perspectives on global health funding, guiding values, and future directions has been collected and is

now under review. The focus of phase 2 will be to further clarify the global health research landscape and emerging trends that can then lead to recommendations influencing policies within government, public and private funding agencies, academic institutions and the broader NGO community. A comprehensive report covering phases 1 and 2 will be published and disseminated in 2015.

CCGHR has significantly increased its efforts to work in partnership with Canadian and international global health organizations. This year, following dialogue with leadership in the Canadian Society for International Health (CSIH), it has been agreed to establish a mechanism for joint student memberships and to harmonize our respective mentorship programs. In collaboration with the Canadian Maternal, Newborn and Child Health Network (CAN-MNCH) an inventory of Canadian global health researchers has been initiated. For each researcher, this inventory includes their affiliations, contact information and a description of their current areas of research. This year we have initiated a joint CCGHR-CUGH (Consortium of Universities for Global Health) membership and are examining mechanisms to include cross appointments to committees, working groups and ex-officio board membership.

What does the future hold for CCGHR? This will largely be influenced by our next 5 year strategic plan, 2015-19. We have received a grant from IDRC that will support the development of our next strategic plan. This includes a one-day Board retreat in late October, just prior to the Canadian Conference on Global Health, dialogue with global health organizations, universities and NGOs, as well as input from key stakeholders in Canada and among our partners abroad. This strategic planning exercise is being conducted within a research environment challenged by continued fragmentation and the need to strengthen partnerships and mobilize limited resources. Implied in this is the need for an expanded membership representative of researchers from all global health disciplines and the inclusion of organizations that apply the knowledge generated from our work.

I have touched upon only a few of the many CCGHR activities and accomplishments. You will learn much more in the pages to follow. It has been a rewarding year which carries with it great optimism for the year to come.

Message from the National Coordinator | *Craig Janes*



As you see from Charles Larson's report, the Coalition has had a very active and productive year. Many of these accomplishments would not have been achieved without the exceptional work of many Coalition members who have given generously of their time and talents. In my reflection on the past year I want

to focus especially on the important role played by the Coalition's many volunteers, whose work is often "behind the scenes", often unrecognized, but absolutely integral to our success. We rely heavily on the interest, involvement, passion, and dedication of these members to keep the Coalition vibrant, active and successful. I especially want to draw your attention to the hard work of those who have taken on leadership positions in our various programs and working groups: Katrina Plamondon is leading our Gathering Perspectives initiative, and along with Ian Graham has provided valuable leadership to our Policy Influence Program. Katrina has been tireless (and I often wonder when she sleeps!) in placing the Coalition front and centre in discussions about the future of global health research in Canada. Jennifer Hatfield, with Vic Neufeld as a special advisor, has provided very capable leadership of our University Advisory Council, a highly engaged group who together represent our 22 institutional members. Shawna O'Hearn and Lisa Allen-Scott direct our networking program team, and with our Coalition Research Officer, Dave Heidebrecht, they have been instrumental in helping pull together the student-organized pre-CCGH conference, the "Canadian Student and Young Professional Global Health Summit." Many thanks are due to Donald Cole, who with Lesley Beagrie, has led our capacity development initiative, and who have been instrumental in helping us to develop our mentorship program. Donald and Lesley are handing over the reigns of this initiative to Jill Allison. I also want to acknowledge the work of the program leads and coordinators for our many working groups and virtual program project and harmonization sites. These include, in addition to those already mentioned, Laura Banfield, Helena Collins, Lawrence Mbuagbaw, Abigail Speller, and Meghan Wagler. A special thanks also to our new Student and Young Professional Network executive members Nicola Toffelmire, Rebecca Love, Clarke Cole, Sarah Topps, and Charlene Ronquillo for their help and initiative on a variety of projects over the course of the year.

I especially want to thank the Board, named elsewhere in this report, for helping out through a couple of challenging years, and for most, agreeing to continue to serve as we develop our next strategic plan. And, of course, a very warm welcome to our new Board members: Anant Kumar, Walter Flores, and Senga Pemba.

Very special acknowledgements are due to Roberta Lloyd and Dave Heidebrecht who have continued to provide exceptional service and leadership to the Coalition; they have been the "glue" that has held us all together. Also thanks to their team at the secretariat including Christine Heidebrecht, coordinator of the Funding Road Map and Felix Marie-Affa'a, our translator.

Finally, and perhaps most importantly, I want to acknowledge the work that Vic Neufeld continues to do for the Coalition. Though now officially "retired", he continues to provide wise counsel and mentorship for many of us. The Board, reflecting on Vic's role in the Coalition, and more generally for his role as an important mentor to a new generation of global health researchers, has created the *Vic Neufeld Mentorship Award in Global Health Research*, which will be given annually, beginning in 2015, to recognize those who provide exemplary mentorship to new and developing global health researchers. Please keep an eye out for the call for nominations, which will appear in our next issue of *Connect*, and on our website.

Gathering Perspectives Study, Phase I & II (GPS1 & GPS2)

The GHRI-funded **GPS1** completed data collection in November 2013, with data analysis still in final stages. Preliminary reports are available on the Coalition website. Results of the GPS1, particularly direct calls for action named by participants, informed the elaboration of a proposal for a second phase. The proposal for a **Phase II** was approved for funding by IDRC in March 2014, focusing on supporting capacity building for researchers in a changing funding landscape and elaborating principles that should guide Canadians involved in global health research. A number of activities for engaged knowledge translation and exchange are also built into this project. Overall, the results and outputs of GPS1 & GPS2 are anticipated to inform education, practices, and policies relevant to global health research. For more information, visit:

www.ccgghr.ca/programs/policy-influence/gathering-perspectives/

CCGHR's Virtual Platform Laboratory

Funded by Canada's International Development Research Centre (IDRC) and part of the CCGHR's Networking Program, the Virtual Platform Laboratory (VPL) is exploring how focused dialogue, information sharing, and engagement can encourage better online collaboration and partnership building both within Canada and between Canadian and low and middle-income research partners. Launched in July 2013, the project is piloting seven platforms to develop and test strategies and tools to potentially enhance and strengthen communication activities of research groups and organizations. The platforms were launched in January 2014 and will be piloted over the course of the year. Outcomes will be summarized in a paper for peer review as well as an online set of resources that will provide insights on developing, launching, managing, and sustaining online communities through the use of virtual platforms.

Achievements to date include:

- Improved knowledge sharing across the CCGHR and with our members more broadly;
- Increased organizational capacity to effectively coordinate and facilitate partnership building and collaboration within CCGHR working groups;
- A growing social media presence that has seen an increase in use and dissemination of the CCGHR's online resources by both members and non-members;
- The formation of a new CCGHR Student Network; and

- The development of a new virtual platform and knowledge management strategy that will become publicly available upon project completion.

Over 2014 the CCGHR will be continuing to promote this exciting new resource online while also working on completing a paper for peer review that was developed as a result of the project.

Evaluating Global Health Research for Development (EGHR4D)

In January 2014, the Global Health Research Initiative (GHRI) in collaboration with the WHO-based ESSENCE on Health Research consortium, issued a call asking for expressions of interest to prepare a background paper on the topic: "Evaluating Global Health Research for Development". The CCGHR's bid was accepted. Over the next 4 months, a Coalition project team led by Vic Neufeld and Donald Cole conducted an in-depth literature review and interviewed key informants from both high and low-income countries. A draft of the background paper was reviewed at an international workshop organized by IDRC in June, after which the paper was finalized. This final version was announced to the CCGHR membership, and is now available for downloading from the "Resources" section of: www.ccgghr.ca. The ESSENCE group will be using the paper to inform the publication of a "good practice" handbook on this topic.

Mentorship

In early 2013 the CCGHR launched a "Stories of Mentorship" project. Stemming from a 2012 workshop at the Canadian Conference on Global Health, and funded by the Global Health Research Initiative, the project's aim was to assemble a collection of stories, each with a different central theme. These stories were completed over the summer of 2014. When read together, they reveal a rich and detailed understanding about the practice of mentorship and about the particularities of mentorship in the context of global health research. The stories were launched online on the same day as a presentation by team leader Dr. Donald C. Cole (Co-Chair, CCGHR Capacity Development Program) at the 2013 Canadian Conference on Global Health and have accounted for 8% of CCGHR website traffic since being launched.

www.ccgghr.ca/working-groups/mentorship-working-group/stories-of-mentorship/

Knowledge Translation (KT) Curriculum

The CCGHR's open-access KT curriculum served as a foundation for a 2-day workshop within the Queens University KT Summer Institute in June 2014. Facilitated by Katrina Plamondon, Sandy Campbell, and Ian Graham, the workshop's focus on the 'knowledge' and strategies of KT was well received by the twenty-five participants [KP1] attending. Since this pilot offering of the workshop, invitations have been received to expand the delivery of capacity building for KT. The team is now looking to develop a customizable, modular format for offering further workshops, offering such opportunities to health organizations within Canada for a fee.

www.ccgdr.ca/resources/knowledge-translation/

Funding Road Map

The end of this year saw the beginning of the revival of the Funding Road Map, a resource to both assist members in finding funding opportunities, as well as foster communication and collaboration between members as they seek funding. The revised resource now contains:

- Links to funding organizations that regularly have open calls for research grants and fellowships
- Announcements about current funding opportunities (which are also shared with members in monthly funding updates), and resources to facilitate dialogue about these opportunities
- Links to additional funding resources such as directories, glossaries, and Canadian centres of global health research

<http://members.ccgdr.ca/FRM>

Harmonization Initiative

Launched in 2012, the CCGHR's Harmonization Initiative is an effort to identify who is doing what and where with Canadian global health research dollars. Reflecting countries where many of our Coalition members live, work, and have developed research partnerships, the database is a response to an ongoing call for better harmonization of Canadian-funded global health research. The project features eight country-specific databases that include information on people, projects, institutions, and country-specific resources in order to facilitate better communication, coordination, and collaboration between colleagues. Countries involved to date include Cameroon, Ethiopia, Honduras, Mongolia, Nepal, Tanzania, Uganda, and Zambia.

A major advance in the project over 2013-2014 was the launch of the Harmonization Initiative on the CCGHR's public website. Officially launched on January 1 2014, the Harmonization Initiative has received a great deal of attention online. Since launching, the database has accounted for 28% of all traffic to the CCGHR website and has also been very well received on social media.

The CCGHR will be using 2014 to evaluate the use of the Harmonization Initiative database. Results will inform plans for incorporating the project into the CCGHR's next strategic plan.

www.ccgdr.ca/resources/harmonization/

Supporters

Individual Donors

The CCGHR would like to thank the following individuals for their generous support this year:

- Sheila Harms
- Dave Heidebrecht
- Craig Janes
- Ronald Labonte
- Charles Larson
- Cathy and Dennis McCluskey
- Richard Mitchell
- Harvey Skinner

Government of Canada

- Canadian Institutes of Health Research (CIHR)
- Global Health Research Initiative (GHRI)
- International Development Research Centre (IDRC)

Governance

Board of Directors

Lisa Allen Scott

MBT, PhD

Garry Aslanyan

Manager of Partnerships and Governance at the World Health Organization (WHO) Special Programme on Research and Training on Tropical Diseases, Geneva, Switzerland

Peter Berti

Nutrition Advisor and Deputy Director, HealthBridge Canada

Colleen Davison

Research Scientist, Kingston General Hospital; Adjunct Assistant Professor, Department of Community Health and Epidemiology, Queens University

Jennifer Hatfield

Associate Dean, Global Health and International Partnerships, Faculty of Medicine, University of Calgary

Craig Janes

Chair (2013) and Interim National Coordinator (2014), Director of School of Public Health and Health Systems, University of Waterloo

Pierre Ongolo-Zogo

Senior Lecturer, Faculty of Medicine and Biomedical Sciences, University of Yaoundé and Head, Centre for Development of Best Practices in Health, Yaoundé Central Hospital, Cameroon

Gail Tomblin Murphy

Professor, School of Nursing and Director, WHO/PAHO Collaborating Centre for Health Workforce Planning and Research

Vic Neufeld

Professor Emeritus, McMaster University, Hamilton, Canada and National Coordinator, Canadian Coalition for Global Health Research (ex officio 2013)

Bilkis Vissandjée

Professor, School of Nursing, University of Montréal

Kishor Wasan

Professor and Dean, College of Pharmacy and Nutrition, University of Saskatchewan

Sonia Wesche

Assistant Professor, Department of Geography, University of Ottawa

Program Leaders

Capacity Development Program Area Co-Chairs:

Jill Allison

Global Health Coordinator, Global Health Office, Division of Community Health and Humanities, Faculty of Medicine, Memorial University of Newfoundland (2014)

Donald Cole

Associate Professor, Dalla Lana School of Public Health, University of Toronto. (2013-14)

Lesley Beagrie

Associate Dean, Professional & Global Programs, Faculty of Health, York University (2013)

Policy Influence Program Co-Chairs:

Katrina Plamondon

Nurse Research Facilitator, Interior Health and Adjunct Professor, School of Nursing, University of British Columbia Okanagan

Ian Graham

Professor, Faculty of Health Sciences, University of Ottawa and Senior Social Scientist, Clinical Epidemiology Program of the Ottawa Hospital Research Institute

Networking Program Co-Chairs:

Shawna O'Hearn

Director, Global Health Office, Dalhousie University, Halifax, Nova Scotia

Lisa Allen Scott

MBT, PhD

Institutional Members (listed from west to east)

- University of Victoria
- University of British Columbia
- Simon Fraser University
- University of Calgary
- University of Saskatchewan
- University of Manitoba
- Western University
- Northern Ontario School of Medicine
- University of Waterloo
- University of Guelph
- McMaster University
- York University
- Ryerson University
- University of Toronto
- Brock University
- Queen's University
- University of Ottawa
- Carleton University
- Dalhousie University
- Memorial University

Volunteers

The Canadian Coalition for Global Health Research would like to thank the following individuals for their generous contribution of time and energy to the many activities undertaken in 2013-14:

- Lisa Allen-Scott, Executive Member, Student and Young Professionals Network
- Mokhtar Abdelhamid
- Bianca Bantoto
- Laura Banfield
- Nicole Barry
- Gemma Bonham Carter
- Bob Bortulussi
- Xyza Brual
- Leslie Chan
- Breagh Cheng
- Brianna Cheng
- Ruth Chiu
- Clarke Cole, Executive Member, Student and Young Professionals Network
- Matt Driedger
- Amira Eapen
- Jacques Girard
- Mark Hostetler
- Judy Karpf
- Rebecca Love, Executive Member, Student and Young Professionals Network
- Celidh MacPhail
- Lawrence Mbuagbaw
- Nomusa Mngoma
- Rima Nakrani
- Mara O'Brien
- Eva Purkey
- Charlene Ronquillo, Executive Member, Student and Young Professionals Network
- Abby Speller
- Sajjad Tavassoly
- Nicola Toffelmire, Executive Member, Student and Young Professionals Network
- Sarah Topps, Executive Member, Student and Young Professionals Network
- Meghan Wagler
- Christine Wang
- Philip Yee

Auditor's Report

McKechnie & Co. Suite 500, 1390 Prince of Wales Ottawa, Ontario, K2C 3N6

To the Board of Directors of Canadian Coalition for Global Health Research

We have audited the accompanying financial statements of the Canadian Coalition for Global Health Research, which comprise the statement of financial position as at March 31, 2014 and the statements of operations, changes in net assets and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statement based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

Basis for Qualified Opinion

In common with many not-for-profit organizations, the Canadian Coalition for Global Health Research derives revenue from donations, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, verification of these revenues was limited to the amounts recorded in the records of the Canadian Coalition for Global Health Research. Therefore, we were not able to determine whether any adjustments might be necessary to donation revenue, excess of revenue over expenditure, and cash flows from operations for the year ended March 31, 2014, current assets and net assets as at March 31, 2014. of revenue over expenditure, and cash flows from operations for the year ended March 31, 2014, current assets and net assets as at March 31, 2014.

Qualified Opinion

In our opinion, except for the possible effects of the matter described in the Basis for Qualified Opinion paragraph, the financial statements present fairly, in all material respects, the financial position of the Canadian Coalition for Global Health Research as at March 31, 2014 and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Ottawa, Ontario
September, 2014

Canadian Coalition for Global Health Research

Statement of Financial Position

As at March 31, 2014

Assets	2014	2013
Current		
Cash	\$7,440	\$69,830
Accounts receivable	<u>21,217</u>	<u>13,104</u>
	<u>\$28,657</u>	<u>\$82,934</u>
Liabilities and Net Assets		
Current		
Accounts payable and accrued liabilities	\$20,941	\$22,912
Deferred contributions (note 3)	6,813	59,478
	<u>27,754</u>	<u>82,390</u>
Net assets	<u>903</u>	<u>544</u>
	<u>\$28,657</u>	<u>\$82,934</u>

Statement of Cash Flows
For the year ended March 31, 2014

	2014	2013
Operating activities		
Excess of revenue over expenditure for the year	\$359	\$2,579
Net change in non-cash working capital		
Accounts receivable	(8,113)	12,690
Accounts payable and accrued liabilities	(1,971)	(8,012)
Deferred contributions	<u>52,665</u>	<u>59,478</u>
Net increase in cash	(62,390)	66,735
Cash, beginning of year	<u>69,830</u>	<u>3,095</u>
Cash, end of year	<u>\$7,440</u>	<u>\$69,830</u>

Statement of Operations and Changes in Net Assets
For the year ended March 31, 2014

	2014	2013
Revenue		
Grants	\$102,043	\$55,922
Project Funding	27,411	21,029
Membership fees	42,030	42,623
Donations and other	<u>7,146</u>	<u>7,295</u>
	<u>178,630</u>	<u>126,869</u>
Expenditure		
Administration	17,283	21,870
Personnel	109,982	72,985
Professional fees	4,397	2,518
Program delivery	<u>46,609</u>	<u>26,917</u>
	<u>178,271</u>	<u>124,290</u>
Excess of revenue over expenditure for the year	359	2,579
Net assets, beginning of year	<u>544</u>	<u>(2,035)</u>
Net assets, end of year	<u>\$903</u>	<u>\$544</u>

Canadian Coalition for Global Health Research

Notes to the Financial Statements

March 31, 2014

1. Operations

Canadian Coalition for Global Health Research was incorporated under Canadian letters patent issued November 6, 2003. The Coalition was granted a Certificate of Continuance under the Canada Not-for-profit Corporations Act on December 6, 2013. The Coalition is a registered charitable organization effective December 31, 2011.

The Coalition was established to promote better and more equitable health worldwide by:

- a) mobilizing greater Canadian investment in global health research,
- b) nurturing productive research partnerships among Canadians and people in low and middle-income countries, and
- c) translating research into action.

2. Significant Accounting Policies

The financial statements were prepared in accordance with Canadian accounting standards for not-for-profit organizations and include the following significant accounting policies.

Revenue Recognition

The organization follows the deferral method of accounting for contributions. Externally restricted contributions related to expenses of future periods are deferred and recognized as revenue in the period in which the related expenses are incurred. Unrestricted contributions are recognized as revenue in the year received or receivable if the amount can be reasonably estimated and collection is reasonably assured.

Membership revenue are recognized as revenue in the fiscal year received.

Contributed Services

The Organization relies on the voluntary services of its Board members to maintain its public profile and to undertake its activities. Because of the difficulty of determining the fair value of contributed services, these services are not recognized in the financial statements. Financial Instrument Measurement

The Organization initially measures its financial assets and financial liabilities at fair value. It subsequently measures all its financial assets and financial liabilities at amortized. Financial

assets subsequently measured at amortized cost include cash and accounts receivable. Financial liabilities measured at amortized cost include accounts payable and accrued liabilities.

3. Deferred Contributions

Deferred contributions are comprised of grant funding for projects continuing into the 2014-2015 fiscal year.

4. Financial Instruments

Canadian Coalition for Global Health Research is exposed to various risks through its financial instruments. The following analysis presents the Organization's exposures to significant risk at March 31, 2014.

Credit risk

The Organization is exposed to credit risk with respect to the accounts receivable. Accounts receivable were received soon after its fiscal year end.

Liquidity risk

Liquidity risk is the risk of being unable to meet cash requirements or fund obligations as they become due. It stems from the possibility of a delay in realizing the fair value of financial instruments.

The Organization manages its liquidity risk by constantly monitoring cash flows and financial liability maturities.



CCGHR CCRSM
Canadian Coalition for Global Health Research Coalition canadienne pour la recherche en santé mondiale

www.ccghr.ca | ccghr@ccghr.ca

Revenue Canada charitable BN: 86886 5304 RR0001